

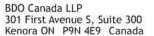
FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES

Financial Statements

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES

Financial Statements

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Independent Auditor's Report

To the Board of Directors of Firefly - Physical, Emotional, Developmental and Community Services

Qualified Opinion

We have audited the accompanying financial statements of Firefly - Physical, Emotional, Developmental and Community Services (the Organization), which comprise the statement of financial position as at March 31, 2019, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements of the Organization as at and for the year ended March 31, 2019 are prepared, in all material respects, in accordance with the basis of accounting described in Note 1 to the financial statements.

Basis for Qualified Opinion

The summary of significant accounting policies describes the Organization's policy with respect to the recording of capital assets. The note indicates that the Organization is charging to operations the cost of capital asset additions and is not recording the assets and amortizing them. In addition, restricted contributions related to capital assets are being recorded as revenue in the statement of operations in the year received, instead of being amortized to revenue over the estimated useful lives of the related capital assets. Under Canadian accounting standards for not-for-profit organizations, capital assets should be amortized over their estimated useful lives and, under the deferral method, restricted contributions relating to the capital assets, should be amortized to revenue on the same basis as the underlying asset. If capital assets and deferred contributions had been recorded, capital assets and deferred contributions would have increased by the original cost of the assets less the accumulated amortization to date. This caused us to modify our audit opinion on the comparative financial statements. Management has not maintained a capital asset ledger with the cost and acquisition date of these assets nor tracked how these assets were funded. Consequently, we were unable to quantify the effects of this departure on what the net book value of the capital assets and deferred capital contributions should be at March 31, 2019 and 2018, grant revenue, amortization expense and excess of revenue over expense for the years then ended, and net assets as at April 1 and March 31 for both the 2019 and 2018 years.

In common with many not-for-profit organizations, the Organization derives revenue from donation and fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to donation and fundraising revenue, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2019 and 2018, current assets as at March 31, 2019 and 2018, and net assets as at April 1 and March 31 for both the 2019 and 2018 years. Our audit opinion on the financial statements for the year ended March 31, 2018 was modified accordingly because of the possible effects of this limitation in scope.

Emphasis of Matter - Basis of Accounting

We draw attention to Note 1 to the financial statements which describes the basis of accounting used in the preparation of these financial statements and the significant differences between such basis of accounting and Canadian accounting standards for not-for-profit organizations. Our opinion is modified in respect of this matter.

Unaudited Information

We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the schedules in pages 16 - 24 of the Organization's financial statements.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of the financial statements in accordance with the basis of accounting described in Note 1 to the financial statements, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
 error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
 sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
 misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
 collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness
 of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events in a
 manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

Kenora, Ontario June 14, 2019

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES Statement of Financial Position

| | March 31 2019 | March 31 2018 |
|--|---------------------|------------------|
| Assets | | |
| Current | | |
| Cash and Bank | \$ 14,101 \$ | 38,120 |
| Accounts Receivable (Note 2) | 1,252,143 | 1,614,802 |
| Current Portion of Investments (Note 3) | 1,400,000 | 500,000 |
| Prepaid Expenses | 19,004 | 23,330 |
| | 2,685,249 | 2,176,252 |
| Investments (Note 3) | 325,000 | 475,000 |
| | \$ 3,010,249 \$ | 2 651 252 |
| | 3 3,010,249 3 | 2,651,252 |
| Liabilities and Net Assets | | |
| Current | | |
| Accounts Payable (Note 4) | \$ 900,564 \$ | 704,624 |
| Deferred Revenue (Note 5) | 320,459 | 110,574 |
| Surplus Repayable (Note 6) | 138,053 | 102,425 |
| | 1,359,076 | 917,623 |
| Net Assets | | |
| Externally Restricted (Note 7) | 209,036 | 278,283 |
| Unrestricted | 1,442,136 | 1,455,346 |
| | 1,651,172 | 1,733,629 |
| | ¢ 2010.240 ¢ | 2 654 252 |
| | \$ 3,010,248 \$ | 2,651,252 |
| | | |
| On Behalf of the Board: | | |
| Webbre harson | Director | |
| She mare | Director | |
| Therefore a second seco | 5110000 | |

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES Statement of Operations

| For the year ended March 31 | | | 2019 | | 2018 |
|--|----|------------|-----------------|----|------------|
| | | Budget | Actual | | Actual |
| Revenue | | 0 774 705 | 0.757.046 | ۲. | 0.400.402 |
| Provincial Ministries | \$ | 8,771,785 | \$ 8,757,846 | \$ | 9,109,103 |
| Federal Ministries | | 737,809 | 737,809 | | 872,137 |
| Kenora District Services Board | | 1,123,131 | 1,212,674 | | 691,878 |
| Child Care Fees Other | | 889,398 | 848,413 | | 1,050,408 |
| Other | | 2,915,861 | 3,034,880 | | 1,948,564 |
| | | 14,437,984 | 14,591,622 | | 13,672,090 |
| Expenses | | | | | |
| Salaries and Wages | | 8,431,970 | 7,701,980 | | 7,616,518 |
| Employee Benefits | | 1,876,173 | 1,640,667 | | 1,506,764 |
| Staff Travel | | 336,780 | 324,257 | | 248,867 |
| Communication | | 233,677 | 250,571 | | 214,299 |
| Staff Training | | 326,746 | 265,854 | | 179,380 |
| Building Occupancy | | 668,857 | 811,360 | | 600,485 |
| Professional Services - Non Client | | 287,615 | 257,832 | | 279,764 |
| Professional Services - Client | | 1,668,812 | 1,818,390 | | 1,461,384 |
| Advertising and Promotion | | 19,287 | 32,853 | | 25,467 |
| Other Services - Bank Fees, Memberships | | 9,397 | 6,775 | | 6,734 |
| Other Supplies & Equipment (Office/Program) | | 423,366 | 928,809 | | 658,799 |
| I.T Supplies and Equipment (Replacements) | | 109,778 | 224,150 | | 280,255 |
| Insurance and Bad Debt Expense | | 45,526 | 45,448 | | 42,196 |
| | | 14,437,984 | 14,308,946 | | 13,120,912 |
| Revenue over Expenses | | | | | |
| Before Undernoted items | | - | 282,676 | | 551,178 |
| Deferred Revenue | | - | (309,807) | | (109,634) |
| Surplus Repayable | _ | - | (55,326) | | (76,379) |
| Revenue over Expenses (Expenses over Revenue) for the year | \$ | - | \$ (82,457) | \$ | 365,165 |

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES Statement of Changes in Net Assets

| For the year ended March 31 | | | | 2019 | 2018 |
|---|----|-------------|--------------------------------------|---------------------|-----------|
| | U | nrestricted | Externally Restricted (Note 7) | Total | Total |
| Balance, beginning of year | \$ | 1,455,346 | \$ 278,283 | 1,733,629 \$ | 1,368,464 |
| Excess of Revenues over Expenses (Excess of Expenses over Revenue) for the year | | (13,210) | (69,247) | (82,457) | 365,165 |
| Net assets, end of year | \$ | 1,442,136 | \$ 209,036 | 1,651,172 \$ | 1,733,629 |

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES Statement of Cash Flows

| For the year ended March 31 | 2019 | 2018 |
|--|--------------------------|-------------|
| Cash provided by (used in) | | |
| Excess of revenue over expenses (expenses over revenue) for the year | \$ (82,457) \$ | 365,165 |
| Adjustments to reconcile excess of revenue over expenses to net cash | | |
| provided by (used in) operating activities: | | |
| Accounts receivable | 362,659 | (1,204,907) |
| Prepaid expenses | 4,326 | 29,890 |
| Accounts payable | 195,940 | 321,478 |
| Surplus repayable | 35,628 | 8,710 |
| Deferred revenue | 209,885 | 70,648 |
| Net change in cash and bank | 725,981 | (409,016) |
| Investing Activities | | |
| Decrease (increase) in investments | (750,000) | 75,000 |
| | | |
| Net change in cash and bank | (24,019) | (334,016) |
| Cash and bank, beginning of year | 38,120 | 372,136 |
| Cash and bank, end of year | \$ 14,101 \$ | 38,120 |

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES Notes to Financial Statements

March 31, 2019

1 Nature of Operations and Summary of Significant Accounting Policies

a. Nature and Purpose of the Organization

The organization is incorporated under the laws of the Province of Ontario without share capital and is engaged in the provision of health care and related services to children.

The organization is exempt from income tax under the Income Tax Act and is a registered charity.

b. Basis of Accounting

The assets, liabilities, revenues, and expenditures of the Organization are accounted for using Canadian accounting standards for not-for-profit organizations as the underlying basis of accounting. In accordance with the financial reporting directives prescribed by the Ministry of Children, Community and Social Services, the Organization follows Canadian accounting standards for not-for-profit organizations except as follows:

i) Modified Accrual Basis

These financial statements have been prepared using the modified accrual basis of accounting. The modified accrual basis recognizes revenues as they become available and measurable within the 30 day period subsequent to year end; expenditures are recognized as they are incurred and measurable as a result of receipt of goods and services and create a legal obligation to pay within a 30 day period subsequent to year end.

ii) Vacation, Overtime, Sick and Statutory Holiday Pay

Vacation, overtime, sick and statutory holiday pay is not accrued and no liability is recognized in the statement of financial position. Vacation, statutory and overtime pay is charged to operations in the year in which the payment is made. Sick leave credits granted to employees are expensed only when employees are granted sick leave.

c. Revenue Recognition

The Organization follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

d. Capital Assets Acquisitions

Capital assets are being charged against operations as expenses in the year of purchase rather than being capitalized on the statement of financial position and amortized over their useful lives. Accordingly, no amortization is recorded for these assets.

1 Nature of Operations and Summary of Significant Accounting Policies (continued)

e. Financial Instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, equities traded in an active market and derivatives, if any, are reported at fair value, with any unrealized gains and losses reported in net assets. In addition, all guaranteed investment certificates have been designated to be in the fair value category, with gains and losses reported in net assets. Changes in fair value of financial instruments related to the reserve funds are recorded directly in the reserve funds. All other financial instruments are reported at cost or amortized cost less impairment, if applicable. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items remeasured at fair value at each statement of financial position date and charged to the financial instrument for those measured at amortized cost.

f. Allocation of Expenses

The Agency provides health and related services to children in Northwestern Ontario. The direct costs of each program include the salaries, employee benefits, rent (for some programs) and other program expenses that are directly attributable to the programs. The Agency also incurs occupancy costs at its shared facilities in Kenora and Red Lake, professional services costs and office administration costs that are common to the administration of the organization and each of its programs.

The Agency allocates these shared costs to its programs as follows:

- Occupancy Costs: On the basis of space occupied by each program.
- Professional Services Costs: On the basis of the number of staff members per program.
- Office Administration Costs: On the basis of the number of staff members per program.

In addition to these allocations, administrative support costs related to the Ministry of Children, Community and Social Services (Ministry) programs are allocated to Ministry programs on the basis of approved Ministry budgets.

g. Employee Future Benefits

The organization participates in HOOPP, a multi-employer defined benefit pension plan, however, sufficient information is not available to use defined benefit accounting. Therefore, the organization accounts for the plan as if it were a defined contribution plan, recognizing contributions as an expense in the year to which they relate.

h. Use of Estimates

The preparation of financial statements in accordance with the financial reporting directives provided by the Ministry of Children, Community and Social Services requires management to make estimates and and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reported period. Actual results results could differ from management's best estimates as additional information becomes available in the in the future.

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES

Notes to Financial Statements

| 2 | Accounts Receivable | | 2019 | | 2018 |
|---|---|----|-------------|----------|-----------|
| | Advances to Employees | \$ | 13,292 | \$ | 9,979 |
| | Child and Family Centre | | 5,506 | | - |
| | Children's Mental Health Ontario | | - | | 2,284 |
| | Community Care Access Centre | | - | | 11,960 |
| | Fort Frances Tribal Health Authority | | - | | 19,741 |
| | GIC Accrued Interest | | 3,131 | | 2,740 |
| | Goods and Services Tax & Harmonized Sales Tax Rebates | | 127,034 | | 83,327 |
| | Hamilton Wentworth District School Board | | 13,192 | | - |
| | Indigenous Services Canada (Health Canada) | | 134,771 | | 14,189 |
| | Kenora Chiefs Advisory | | 167,446 | | 346,738 |
| | Kenora District Services Board | | 36,502 | | 206,340 |
| | Keewatin-Patricia District School Board | | 256,334 | | 274,856 |
| | Kenora Rainy River District Child and Family Services | | - | | 15,000 |
| | Ministry of Children & Youth Services | | - | | 141,585 |
| | Miscellaneous Receivables | | 1,426 | | 1,563 |
| | North West Catholic District School Board - SLP Program | | - | | 11,690 |
| | Provincial Council Maternal & Child Health | | - | | 1,674 |
| | Public Safety & Emergency Preparedness | | 142,265 | | 80,802 |
| | Registration Fees (Daycare) | | 9,288 | | 26,353 |
| | Sage Software Canada Ltd. | | 5,048 | | - |
| | Sandy Lake First Nation | | - | | 105,074 |
| | Sioux Lookout First Nation Health Authority | | 331,392 | | 262,471 |
| | Thunder Bay Catholic District School Board | | 8,650 | | - |
| | Allowance for Doubtful Accounts | | (3,134) | | (3,564) |
| | | \$ | 1,252,143 | \$ | 1,614,802 |
| | | | | | |
| 3 | Investments | | 2019 | | 2018 |
| | Investments are comprised of the following: | | | <u>ر</u> | 200.000 |
| | Guaranteed investment certificate, interest at 0.3%, maturing 2018 | \$ | 1 000 000 | \$ | 200,000 |
| | Guaranteed investment certificate, interest at 1.85%, maturing 2019 | | 1,000,000 | | 450.000 |
| | Guaranteed investment certificate, interest at 1.5%, maturing 2019 | | 150,000 | | 150,000 |
| | Guaranteed investment certificate, interest at 2.0%, maturing 2020 | | 250,000 | | - |
| | Guaranteed investment certificate, interest at 1.15%, maturing 2021 | | 325,000 | | 325,000 |
| | Guaranteed investment certificate, interest at 1.0%, maturing 2018 | | - | | 300,000 |
| | | | 1,725,000 | | 975,000 |
| | Less amounts maturing within one year | _ | (1,400,000) | | (500,000) |
| | | \$ | 325,000 | \$ | 475,000 |

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES

Notes to Financial Statements

| 4 | Accounts Payable | 2019 | 2018 |
|---|------------------------|-------------------------|---------|
| | Trade accounts payable | \$ 588,893 \$ | 235,596 |
| | Accrued liabilities | 11,500 | 11,200 |
| | Accrued payroll | 50,805 | 125,713 |
| | Employee expense | 21,036 | 5,174 |
| | Miscellaneous payables | 25,356 | 55,476 |
| | Other trade payables | 152,566 | 270,106 |
| | VISA payable | 50,408 | 1,359 |
| | | \$ 900,564 \$ | 704,624 |

There are no government remittances included in accounts payable.

| 5 | Deferred Revenue | 2019 | 2018 |
|---|--|---------------|---------------|
| | CANS Training | \$ 3,965 | \$ 3,965 |
| | Early ON Centres - KDSB | - | 12,716 |
| | Kenora Chiefs Advisory - Vehicle Repair | - | 1,626 |
| | Kenora Rainy River District Child and Family Servces | 104,000 | 15,000 |
| | Private Contracts | 198,166 | - |
| | Registration Fees (Daycare) | 10,652 | - |
| | Sandy Lake First Nation | - | 64,883 |
| | Sioux Lookout Best Start Hub - Benevity RBC | 347 | 940 |
| | SCHOOL | - | 4,951 |
| | SPARK | 713 | 4,493 |
| | Strengthening Families for the Future | 616 | - |
| | Supervisor Network Capacity | 2,000 | 2,000 |
| | | \$ 320,459 | \$ 110,574 |

The Child Care Programs and Early ON Centres are under the Kenora District Services Board and have a fiscal year end of December 31. The SCHOOL and SPARK programs follow the school calendar year and have a fiscal year end of September 1 and August 24, respectively. At March 31, the balance of funds for these programs is in deferred revenue as the programs have not completed for the relevant funding year.

| 6 | Surplus Repayable | 2019 | 2018 |
|---|---|-------------------------|---------|
| | Ministry of Children, Communities and Social Services | | |
| | - Complex Special Needs | \$ 33,411 \$ | 32,573 |
| | - Medical/Psychological Report | 30,653 | 30,653 |
| | Kenora District Services Board - Wage Enhancement | 20,179 | 19,501 |
| | Public Safety & Emergency Preparedness | 53,810 | 19,698 |
| | | \$ 138,053 \$ | 102,425 |
| | | • | |

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES Notes to Financial Statements

March 31, 2019

| 7 | Externally Restricted Net Assets | Open Balan | • | (to | Transfer b) / from erations | Closing Balance |
|---|---|---------------|---------|-----|-----------------------------------|--------------------|
| | Best Start Network Funds | \$ | 8,368 | \$ | (8,368) \$ | - |
| | Circus Kids Program | | 4,118 | | - | 4,118 |
| | Rainy River Best Start Hub | | 902 | | (173) | 729 |
| | Triple P.L.A.Y. Children's and Administration | | 105,394 | | (22,429) | 82,965 |
| | Triple P.L.A.Y. City of Kenora Grant | | 4,472 | | (4,472) | - |
| | Triple P.L.A.Y. Endowment Fund | | 1,185 | | 6,100 | 7,285 |
| | Making Connections For Children and Youth | | 62,673 | | (28,338) | 34,335 |
| | Roots of Empathy Program Funding | | 30,616 | | - | 30,616 |
| | Minto Kitchen Funds | | 60,555 | | (11,567) | 48,988 |
| | | \$ | 278,283 | \$ | (69,247) \$ | 209,036 |

8 Commitment

a) The Organization is committed to office rent and program space in the amount of \$26,970 monthly, for various locations in Kenora, Dryden, Sioux Lookout, Atikokan, Fort Frances, Red Lake and Ear Falls.

The Organization's largest rental agreement is with Kenora-Rainy River Districts Child and Family Services. Under the terms of the lease, the Organization is responsible for its own occupancy costs based on the percentage of space occupied within the Cameron Bay and Red Lake facilities.

The Organization also leases various office equipment in the amount of \$1,184 monthly.

b) Vacation, Overtime, Sick and Statutory Holiday Pay As of March 31, 2019, unrecorded vacation, overtime, sick and statutory holiday pay amounted to \$297,559 (2018 - \$256,458).

9 Economic Dependence

FIREFLY received approximately 65% (2018-67%) of its funding from the Ministry of Children, Community and Social Services and Kenora District Services Board. Should this funding be discontinued, the Organization would have to find alternate sources of funding or discontinue its operations.

10 Public Sector Salary Disclosure Act

For 2019, four employees were paid a salary, as defined in the Public Sector Salary Disclosure Act, 1996 of \$100,000 or more.

11 Financial Instrument Risk

Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Organization is exposed to interest rate risk arising from the possibility that changes in interest rates will affect the value of its investments.

The Organization manages its investments based on its cash flow needs and with a view to optimizing its investment income.

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Credit risk arises principally from the Organization's receivables for parent fees. Management reviews monthly reports summarizing parent fees and follows up on all amounts in arrears.

The Organization is also exposed to credit risk arising from its accounts and contributions receivable. The majority of the Organization's receivables are from government sources and the organization works to ensure they meet all eligibility criteria in order to qualify to receive the funding.

The Organization is also exposed to credit risk arising from all of its cash and investments being held at one financial institution and deposits are only insured up to \$100,000.

Liquidity Risk

Liquidity risk is the risk that the Organization encounters difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operations liquidity requirements, the Organization will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value which is less than what they are worth; or may be unable to settle or recover a financial asset. Liquidity risk arises from accounts payable, of which the majority are current and the Organization has sufficient cashflow to cover them as they fall due.

There have been no significant change in these risks from the previous year.

12 Pension Plan

The Organization make contributions to HOOPP, which is a multi-employer plan, on behalf of members of its staff. The plan specifies the amount of the retirement benefit plan to be received by the employees based on length of serevices and rates of pay. However, the plan is accounted for as a defined contribution plan as insufficient information is available to account for the plan as a defined benefit plan. The Organization is only one of a number of employers that participates in the plan and the financial information provided to the Organization on the basis of the contractual agreements is usually insufficient to reliably measure the Organization's proportionate share in the plans assets and liabilities on defined benefit accounting requirements. At December 31, 2018, the plan had a surplus of \$13.891 million.

12 Pension Plan

The amount contributed for the plan for 2019 was \$134,727 (2018 - \$nil). The contributions were made for current service and these have been recognized in excess of revenue over expenses for the year.

| 13 | Allocation of Expenses | Cost Allocation | | | | | | | |
|----|--|-----------------|--------------|--------------|----------------|--|--|--|--|
| | · | | Professional | | | | | | |
| | | Е | Building | Services | Office | | | | |
| | Program | 0 | ccupancy | (Non-Client) | Administration | | | | |
| | Ministry Funded Programs | | | | | | | | |
| | Administrative Support | \$ | 130,226 | \$ 74,375 | \$ (1,215,376) | | | | |
| | Brief Services | | 18,890 | 5,437 | 41,594 | | | | |
| | Counselling/Therapy Services | | 79,134 | 22,777 | 174,251 | | | | |
| | Crisis Services | | - | - | 3,670 | | | | |
| | Family/Caregiver Skills Building Support | | 15,028 | 4,325 | 33,090 | | | | |
| | Access Intake Service Planning | | 15,447 | 4,446 | 34,015 | | | | |
| | Service Coordination | | 57,227 | 16,472 | 126,013 | | | | |
| | Specialized Consultation & Assessment Services | | 12,840 | 3,696 | 28,274 | | | | |
| | Targeted Prevention | | 1,321 | 380 | 2,907 | | | | |
| | System Management - Lead Agency | | 10,740 | 1,656 | - | | | | |
| | Infant Development | | 12,741 | 1,524 | 9,706 | | | | |
| | Telepsychiatry | | 648 | 96 | 1,050 | | | | |
| | Residential Placement Advisory Committee | | 2,688 | 420 | 5,859 | | | | |
| | Autism Spectrum Disorder Services | | - | - | 5,887 | | | | |
| | Intensive Child and Family Intervention | | - | - | 7,859 | | | | |
| | Coordinated Service Planning | | 8,064 | 1,682 | 26,308 | | | | |
| | Community Capacity Building | | 2,318 | 468 | 4,625 | | | | |
| | Planned Out-of-Home Respite | | 2,736 | 420 | 20,549 | | | | |
| | Child Care Supervisor Network Capacity | | 5,376 | 5,878 | 11,141 | | | | |
| | Children's Access Mechanism | | - | - | 9,377 | | | | |
| | Pediatric Rehabilitation Outreach Program | | 30,556 | 7,096 | 69,127 | | | | |
| | Complex Special Needs | | - | - | 37,081 | | | | |
| | FASD Worker | | 996 | 828 | 6,818 | | | | |
| | Children's Treatment and Rehabilitation Services | | 4,248 | 3,160 | 9,116 | | | | |
| | School Based Rehabilitation Services | | 9,000 | 17,924 | 17,350 | | | | |
| | Child Behaviour Intervention | | 1,728 | 264 | 3,382 | | | | |
| | Children In-Home Respite Support | | 7,252 | 408 | 12,687 | | | | |
| | Child Assessment & Counselling | | 27,288 | 6,724 | 58,136 | | | | |
| | Children Complex Special Needs | | - | - | 4,439 | | | | |
| | Youth Justice Service | | 8,064 | 1,248 | 22,822 | | | | |
| | YCJA Psychological Reports | | - | - | 8,242 | | | | |
| | Provincial FASD Clinic | | 11,280 | 1,740 | 25,754 | | | | |
| | Health Court Worker Expansion Program | | 10,684 | 1,965 | 4,902 | | | | |
| | Canada Prenatal Programs | | 5,505 | 405 | · | | | | |
| | George Jeffrey Far North Rehab | | 2,496 | 4,240 | • | | | | |
| | Indigenous Services Canada Far North Rehab | | 7,754 | - | 7,522 | | | | |
| | SNAP | | 20,700 | 22,171 | 18,859 | | | | |

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES

Notes to Financial Statements

| Allocation of Expenses | Cost Allocation | | | | | |
|--|-----------------|----------|--------|----------------|-------|------------|
| | | | Profes | ssional | | |
| | В | uilding | Serv | rices | 0 | ffice |
| Program | Oc | cupancy | (Non- | Client) | Admir | nistration |
| Ministry Funded Programs | | | | | | |
| KPDSB - SPARK | | 996 | | 2,808 | | 36,750 |
| KPDSB - SCHOOL | | - | | 1,776 | | 20,609 |
| Youth Justice Committee | | 1,050 | | 600 | | 1,293 |
| | | | | | | |
| Kenora District Services Board Funded Programs | | | | | | |
| FIREFLY Child Care at Cameron Bay | \$ | 23,557 | \$ | 4,224 | \$ | 1,255 |
| FIREFLY Child Care at Evergreen | | 12,973 | | 4,419 | | - |
| FIREFLY Child Care at King George | | 22,253 | | 6,947 | | - |
| FIREFLY Child Care at Keewatin After School | | 10 | | 642 | | - |
| FIREFLY CHIID Care at Reewallh After School | | | | | | _ |
| FIREFLY Child Care at St. Louis After School | | 21 | | 1,324 | | |
| | | 21 50 | | 1,324 3,075 | | - |

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES

Schedule 1 - Statement of Program Revenue and Expenses

(Unaudited)

| For the | vear | ended | March | 31 | 2019 |
|----------|--------|--------|----------|-----|------|
| roi tile | : year | ciiucu | iviaicii | ЭΙ. | ZUIS |

| To the year chaea march 31, 2013 | | | | Total | | | |
|---|----------------|--------|-------------|---------------|--------------|---------------|---------------|
| | Ministi | r., | KDSB | Ministry | Non Ministry | | |
| | Funde | • | Funded | and KDSB | Funded & | | |
| | Program | | Programs | | SLP Programs | Total | Tota |
| | Schedules 2 & | | Schedule 4 | Programs | Schedule 5 | Programs | Budgets |
| Revenue | Scriedules 2 & | | Juliedule 4 | riograms | Scriedule 5 | riograms | Duugets |
| Program Funding | \$ 9,495,65 | 5 ¢ ′ | 1,054,843 | \$ 10,550,498 | \$ 295,772 | \$ 10,846,270 | \$ 10,773,345 |
| Special Needs Resourcing | Ş 2,432,03. | ـ ب ر | 157,831 | 157,831 | Ç 233,112 | 157,831 | 153,607 |
| Interest Income | | _ | 137,031 | 137,631 | 19,139 | 19,139 | 155,007 |
| Registration Fees - paid by parents | | _ | 412,487 | 412,487 | 19,139 | 412,487 | 414,398 |
| Registration Fees - paid by parents Registration Fees - subsidized by KDSB | | - | 435,926 | 435,926 | - | 435,926 | 414,398 |
| Recoveries and Miscellaneous Income | 20.70 | - 1 | | | 2 655 502 | | |
| Recoveries and Miscellaneous income | 39,783 | | 24,606 | 64,387 | 2,655,582 | 2,719,969 | 2,621,634 |
| | 9,535,430 | 5 2 | 2,085,693 | 11,621,129 | 2,970,493 | 14,591,622 | 14,437,984 |
| Expenses | | | | | | | |
| Salaries and Wages | 5,314,12 | 7 : | 1,421,477 | 6,735,604 | 966,376 | 7,701,980 | 8,431,970 |
| Employee Benefits | 1,134,91 | | 310,850 | 1,445,764 | 194,903 | 1,640,667 | 1,876,173 |
| Staff Travel | 233,750 | | 5,502 | 239,252 | 85,005 | 324,257 | 336,780 |
| Communication | 188,363 | | 29,233 | 217,596 | 32,975 | 250,571 | 233,677 |
| Staff Training | 199,083 | | 20,553 | 219,636 | 46,218 | 265,854 | 326,746 |
| Building Occupancy | 525,02: | | 104,500 | 629,521 | 181,839 | 811,360 | 668,857 |
| Professional Services - Non Client | 217,409 | | 26,935 | 244,344 | 13,488 | 257,832 | 287,615 |
| Professional Services - Client | 1,088,73 | | 1,770 | 1,090,507 | 727,883 | 1,818,390 | 1,668,812 |
| Advertising and Promotion | 24,856 | | 5,472 | 30,328 | 2,525 | 32,853 | 19,287 |
| Other Services - Bank Fees, Memberships | 6,754 | | 21 | 6,775 | - | 6,775 | 9,397 |
| Other Supplies & Equipment (Office/Program) | 611,000 | | 116,985 | 727,991 | 200,818 | 928,809 | 423,366 |
| I.T Supplies and Equipment (Replacements) | 181,029 | | 19,071 | 200,100 | 24,050 | 224,150 | 109,778 |
| Insurance and Bad Debt Expense | 32,495 | | 8,048 | 40,543 | 4,905 | 45,448 | 45,526 |
| Administration Charges to Programs | (276,170 | | 52,889 | (223,281) | 223,281 | <u>-</u> | <u>-</u> |
| | 9,481,374 | 4 2 | 2,123,306 | 11,604,680 | 2,704,266 | 14,308,946 | 14,437,984 |
| Revenue over Expenses (Expenses over Revenue) | | | | | | | |
| before Undernoted Items | 54,062 | 2 | (37,613) | 16,449 | 266,227 | 282,676 | - |
| Deferred Revenue | (2,713 | 3) | (347) | (3,060) | (306,747) | (309,807) | - |
| Surplus Repayable | (54,648 | | (678) | (55,326) | | (55,326) | |
| | (57,363 | 1) | (1,025) | (58,386) | (306,747) | (365,133) | - |
| Revenue over Expenses (Expenses over Revenue) for the year | \$ (3,299 | 9) \$ | (38,638) | \$ (41,937) | \$ (40,520) | \$ (82,457) | \$ - |

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES

Ministry Programs

Schedule 2 - Statement of Program Revenue and Expenses (Unaudited)

| For the y | year end | led Marcl | n 31, 2019 |
|-----------|----------|-----------|------------|
|-----------|----------|-----------|------------|

| For the year ended March 31, 2019 | Detail Codes | A348 | A349 | A350 | A351 | A352 | A354 | A355 | A356 |
|---|--------------------------|---------------------|--------------------------------------|--------------------|--|--------------------------------------|-------------------------|---|------------------------|
| Revenue | Administrativ Support | e Brief Services | Counselling / Therapy Services | Crisis Services | Family / Caregiver Skills Building Support | Access Intake Service Planning | Service Coordination | Specialized Consultation & Assessment Services | Targeted Prevention |
| Provincial Ministries | | | | | | | | | |
| - MCCSS | \$. | - \$ 362,669 | \$ 1,519,347 | \$ 85,553 | \$ 288,522 | \$ 296,589 | \$ 1,098,747 | \$ 246,527 | \$ 25,347 |
| - Education | , | | - | - | - | - | - | - | - |
| Recoveries and Miscellaneous Income | | | - | - | - | - | - | - | |
| | | - 362,669 | 1,519,347 | 85,553 | 288,522 | 296,589 | 1,098,747 | 246,527 | 25,347 |
| Expenses | | | | | | | | | |
| Salaries and Wages | 663,118 | 3 178,068 | 745,991 | 1,063 | 141,663 | 145,624 | 539,479 | 121,044 | 12,445 |
| Employee Benefits - Statutory | 59,531 | 1 15,627 | 65,468 | 87 | 12,432 | 12,780 | 47,345 | 10,623 | 1,092 |
| Employee Benefits - Non-Mandatory | 93,113 | 3 24,443 | 102,399 | 136 | , | 19,989 | 74,052 | 16,615 | 1,708 |
| Staff Travel | 38,232 | 7,600 | 31,837 | 1,648 | 6,045 | 6,215 | 23,023 | 5,166 | 531 |
| Communication | 46,654 | • | 26,941 | - | 5,116 | 5,259 | 19,483 | 4,371 | 449 |
| Rent/Lease/Mortgage Interest | | - 3,772 | 15,801 | - | 3,001 | • | 11,427 | 2,564 | 264 |
| Utilities (Building Occupancy) | 130,226 | 5 15,118 | 63,333 | - | 12,027 | 12,363 | 45,800 | 10,276 | 1,057 |
| Staff Training and Recruitment | 50 | • | | 30,393 | 8,228 | 8,458 | 31,333 | 7,030 | 724 |
| Advertising and Promotion | 4,069 | 1,721 | 7,209 | - | 1,369 | 1,407 | 5,213 | 1,170 | 120 |
| Professional/Contracted Out Services | 74,375 | 5,437 | 22,777 | - | 4,325 | 4,446 | 16,472 | 3,696 | 380 |
| Professional/Contracted Out I.T. Services | | | - | - | - | - | - | - | - |
| Purchased Client Services | | - 6,475 | 27,126 | 48,556 | 5,151 | 5,295 | 19,617 | 4,401 | 453 |
| Insurance | 5,114 | • | 5,205 | - | 988 | 1,016 | 3,764 | 844 | 87 |
| Other Services - Bank Fees, Memberships | 4,997 | 7 3 | 14 | - | 3 | 3 | 10 | 2 | - |
| I.T Supplies and Equipment (Replacements) | 29,466 | • | • | - | 9,372 | 9,634 | 35,690 | 8,008 | 823 |
| Other Supplies & Equipment (Office/Program) | 66,431 | | 138,316 | - | 26,266 | • | 100,026 | 22,443 | 2,307 |
| Administration Charges | (1,215,376 | 5) 41,594 | 174,251 | 3,670 | 33,090 | 34,015 | 126,013 | 28,274 | 2,907 |
| | | 362,669 | 1,519,347 | 85,553 | 288,522 | 296,589 | 1,098,747 | 246,527 | 25,347 |
| Revenue over Expenses (Expenses over Revenue) | | | | | | | | | |
| Before Undernoted Items | | | - | - | - | - | - | - | |
| Deferred Revenue | | | - | - | - | - | - | - | - |
| Surplus Repayable | | | - | - | - | - | _ | - | |
| | | | - | - | - | - | - | - | |
| Revenue over Expenses (Expenses over Revenue) for the | e Year \$ | - \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES Ministry Programs

Schedule 2 - Statement of Program Revenue and Expenses (Unaudited)

| For the | year | ended | Marc | h 31, | 2019 |
|---------|------|-------|------|-------|------|
|---------|------|-------|------|-------|------|

| For the year ended March 31, 2019 | Detail Codes | A357 | A359 | A476 | A505 | A559 | A597 | A600 | A771 | (Unaudited) A510 |
|---|--------------|-------------|------------|-------------|-------------|--------------|-----------|-------------|-----------|---------------------|
| | | | | | | | Austim | | | |
| | | | | | Residential | Intensive | Spectrum | | | |
| | | System | | _ | Placement | Child and | Disorder | Coordinated | Community | Planned |
| _ | | Management | Tele- | Infant | Advisory | Family | Respite | Service | Capacity | Out of Home |
| Revenue | | Lead Agency | Psychiatry | Development | Committee | Intervention | Services | Planning | Building | Respite |
| Provincial Ministries | | | | | | | | | | |
| - MCCSS | | \$ 247,739 | \$ 10,000 | \$ 92,440 | \$ 55,800 | \$ 74,884 | \$ 57,774 | \$ 250,550 | \$ 44,051 | \$ 195,700 |
| - Education | | - | - | - | - | - | - | - | - | - |
| Recoveries and Miscellaneous Income | | - | - | - | - | - | - | - | - | - |
| | | 247,739 | 10,000 | 92,440 | 55,800 | 74,884 | 57,774 | 250,550 | 44,051 | 195,700 |
| Expenses | | | | | | | | | | |
| Salaries and Wages | | 163,618 | 6,243 | 50,484 | 22,256 | - | - | 161,664 | 27,863 | 34,699 |
| Employee Benefits - Statutory | | 13,364 | 456 | 3,503 | 3,128 | | _ | 12,770 | 2,599 | 2,159 |
| Employee Benefits - Non-Mandatory | | 20,902 | 714 | 5,478 | 4,893 | | _ | 19,973 | 4,066 | 3,377 |
| Staff Travel | | 28,030 | 24 | 408 | 318 | | _ | 4,972 | 120 | 108 |
| Communication | | 5,142 | 216 | 3,216 | 891 | | - | 5,826 | 984 | 910 |
| Rent/Lease/Mortgage Interest | | 5,736 | 348 | 5,280 | 1,440 | _ | - | 4,308 | 1,608 | 1,464 |
| Utilities (Building Occupancy) | | 5,004 | 300 | 7,461 | 1,248 | | - | 3,756 | 710 | 1,272 |
| Staff Training and Recruitment | | 1,022 | 60 | 2,908 | 228 | | - | 4,430 | 252 | 229 |
| Advertising and Promotion | | , - | - | , <u> </u> | _ | - | - | - | - | _ |
| Professional/Contracted Out Services | | 1,656 | 96 | 1,524 | 420 | - | - | 1,682 | 468 | 420 |
| Professional/Contracted Out I.T. Services | | - | - | - | - | - | - | - | - | - |
| Purchased Client Services | | - | - | - | 13,900 | 67,025 | 51,887 | - | - | 129,814 |
| Insurance | | 468 | 24 | 432 | 120 | - | - | 348 | 132 | 120 |
| Other Services - Bank Fees, Memberships | | - | - | - | - | - | - | - | - | - |
| I.T Supplies and Equipment (Replacements) | | 912 | 88 | 840 | 228 | - | - | 1,738 | 252 | 228 |
| Other Supplies & Equipment (Office/Program) | | 1,885 | 381 | 1,200 | 871 | - | - | 2,775 | 372 | 351 |
| Administration Charges | | | 1,050 | 9,706 | 5,859 | 7,859 | 5,887 | 26,308 | 4,625 | 20,549 |
| | | 247,739 | 10,000 | 92,440 | 55,800 | 74,884 | 57,774 | 250,550 | 44,051 | 195,700 |
| Revenue over Expenses (Expenses over Revenue) | | | | | | | | | | |
| Before Undernoted Items | | - | - | - | - | - | - | - | - | |
| Deferred Revenue | | - | - | - | - | - | - | - | - | - |
| Surplus Repayable | | - | _ | - | _ | - | - | - | - | |
| | | - | - | - | - | - | - | - | - | - |
| Revenue over Expenses (Expenses over Revenue) for | the Year | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES Ministry Programs

Schedule 2 - Statement of Program Revenue and Expenses (Unaudited)

| Detail Codes | A405 | A511 | A574 | A545 | A514 | A550 Children's | (Onaudited) |
|--|--|--|---|---|--|--|---|
| Revenue | Child Care Supervisor Network- Capacity | Children's Access Mechanism | Pediatric Rehabilitation Outreach Program | Complex Special Needs | FASD Worker | Treatment and Rehabilitation Services | School Based Rehabilitation Services |
| Provincial Ministries - MCCSS - Education Recoveries and Miscellaneous Income | 146,379 4,760 | - | - | - | - | - | <u> </u> |
| | 151,139 | 89,307 | 658,357 | 381,805 | 90,000 | 86,800 | 201,670 |
| Expenses Salaries and Wages Employee Benefits - Statutory Employee Benefits - Non-Mandatory Staff Travel Communication Rent/Lease/Mortgage Interest Utilities (Building Occupancy) Staff Training and Recruitment Advertising and Promotion Professional/Contracted Out Services Professional/Contracted Out I.T. Services Purchased Client Services Insurance Other Services - Bank Fees, Memberships I.T Supplies and Equipment (Replacements) Other Supplies & Equipment (Office/Program) | 58,694 5,703 8,920 2,681 2,477 2,868 2,508 5,834 - 828 5,050 - 1,355 - 456 40,624 | 64,983 5,829 9,118 - - - - - - - - - - | 19,745 30,884 27,468 13,649 15,864 14,692 10,315 1,872 7,096 - 87,442 5,492 - 11,358 71,125 | 343,886 - - - - - - - - - - | 61,351 4,683 7,325 1,624 1,792 - 996 1,928 - 828 - 100 - 1,370 1,185 | 4,019 6,286 474 1,380 2,268 1,980 482 - 3,160 - 180 - 360 5,988 | 81,759 5,399 8,444 9,618 98 - 9,000 - 638 17,924 - 50,813 500 - - |
| Administration Charges | 11,141 | 9,377 | 69,127 | 37,081 | 6,818 | 9,116 | 17,350 |
| | 149,139 | 89,307 | 658,357 | 380,967 | 90,000 | 86,800 | 201,670 |
| Revenue over Expenses (Expenses over Revenue) | | | | | | | |
| Before Undernoted Items | 2,000 | - | - | 838 | - | | |
| Deferred Revenue Surplus Repayable | (2,000) - (2,000) | - - | - - | (838) (838) | - - - | - - | - |
| | (2,000) | | - | (638) | | - | - |
| Revenue over Expenses (Expenses over Revenue) for the Year | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES Ministry Programs

Ministry Programs
Schedule 2 - Statement of Program Revenue and Expenses
(Unaudited)

| For the year ended March 31, 2019 | | | | | | | | | | (Unaudited) |
|--|--------------|--------------|------------|---------------|-----------|------------|---------------|------------|--------------|--------------|
| | Detail Codes | 9253 | 9254 | 9256 | 9259 | A839 | A808 | A852 | A854 | |
| | | | | | | | | | Youth Mental | |
| | | | Children | | Children | | | | Health Court | Total |
| | | Children | In-Home | Child | Complex | Youth | YCJA | Provincial | Worker | Ministry |
| | | Behaviour | Respite | Assessment | Special | Justice | Psychological | FASD | Expansion | Funded |
| Revenue | | Intervention | Support | & Counselling | Needs | Service | Reports | Clinic | Program | Programs |
| Provincial Ministries | | | | | | | | | | |
| - MCCSS | | \$ 32,212 | \$ 120,830 | \$ 553,678 | \$ 42,598 | \$ 153,143 | \$ 38,000 | \$ 300,000 | \$ 132,299 | \$ 7,832,938 |
| - Education | | - | - | - | - | - | - | - | - | 146,379 |
| Recoveries and Miscellaneous Income | | | 2,918 | | - | - | - | - | | 7,678 |
| | | 32,212 | 123,748 | 553,678 | 42,598 | 153,143 | 38,000 | 300,000 | 132,299 | 7,986,995 |
| | | | ===,:::= | 222,012 | , | | | | | 1,000,000 |
| Expenses | | | | | | | | | | |
| Salaries and Wages | | 17,133 | 33,662 | | - | 94,428 | - | 163,748 | 87,017 | 4,342,350 |
| Employee Benefits - Statutory | | 1,107 | 2,092 | 27,061 | - | 8,162 | - | 11,872 | 6,705 | 365,341 |
| Employee Benefits - Non-Mandatory | | 1,733 | 3,273 | 42,327 | - | 12,767 | - | 18,569 | 10,487 | 571,437 |
| Staff Travel | | 72 | 108 | 1,525 | - | 324 | - | 11,814 | 3,493 | 213,478 |
| Communication | | 564 | 852 | 9,161 | - | 2,628 | - | 4,037 | 2,800 | 171,327 |
| Rent/Lease/Mortgage Interest | | 924 | 1,404 | 14,568 | - | 4,308 | - | 6,024 | 4,308 | 112,633 |
| Utilities (Building Occupancy) | | 804 | 5,848 | 12,720 | - | 3,756 | - | 5,256 | 6,376 | 373,887 |
| Staff Training | | 144 | 228 | 12,180 | - | 684 | - | 7,240 | 1,338 | 189,388 |
| Advertising and Promotion | | - | - | 68 | - | - | - | - | - | 24,856 |
| Professional/Contracted Out Services | | 264 | 408 | 6,724 | - | 1,248 | - | 1,740 | 1,965 | 180,359 |
| Professional/Contracted Out I.T. Services | | - | - | - | - | - | - | - | - | 5,050 |
| Purchased Client Services | | - | 62,510 | - | 38,159 | - | 29,758 | 36,060 | 93 | 1,028,521 |
| Insurance | | 72 | 120 | 1,200 | - | 348 | - | 492 | 348 | 30,011 |
| Other Services - Bank Fees, Memberships | | - | 4 | - | - | - | - | - | - | 5,036 |
| I.T Supplies and Equipment (Replacements) | | 144 | 228 | 2,316 | - | 684 | - | 960 | 1,099 | 177,385 |
| Other Supplies & Equipment (Office/Program) | | 5,869 | 324 | 24,774 | - | 984 | - | 6,434 | 1,368 | 582,443 |
| Administration Charges | | 3,382 | 12,687 | 58,136 | 4,439 | 22,822 | 8,242 | 25,754 | 4,902 | (389,345) |
| | | 32,212 | 123,748 | 553,678 | 42,598 | 153,143 | 38,000 | 300,000 | 132,299 | 7,984,157 |
| Revenue over Expenses (Expenses over Revenue) | | | | | | | | | | |
| Before Undernoted Items | | - | - | - | - | - | - | - | - | 2,838 |
| Deferred Revenue | | - | - | - | - | - | - | - | - | (2,000) |
| Surplus Repayable | | | | | | | | | - | (838) |
| | | - | - | - | - | - | - | - | - | (2,838) |
| Revenue over Expenses (Expenses over Revenue) for the Ye | ear | \$ - | \$ - | \$ - | \$ - : | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | | | | | | | | 20 |

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES **Other Ministry Funded Programs** Schedule 3 - Statement of Program Revenue and Expenses

For the year ended March 31, 2019

(Unaudited)

| For the year ended March 31, 2019 | | | | | | | | | (Unaudited |
|--|------------|------------|------------|------------|------------|------------|------------|-----------|--------------|
| | | | | Indigenous | | | | | |
| | | Canada | George | Services | | | | Youth | |
| | Canada | Prenatal | Jeffrey | Canada | | | | Justice | |
| | Prenatal | Program - | Far North | Far North | | | | Committee | Tota |
| | Programs | Education | Rehab | Rehab | SNAP/NCPC | SPARK | SCHOOL | (MAG) | Program |
| Revenue | | | | | | | | | |
| Program Funding | \$ 108,770 | | \$ 253,000 | \$ 96,229 | \$ 532,810 | \$ 287,500 | \$ 203,029 | \$ 35,000 | \$ 1,516,338 |
| Recoveries and Miscellaneous Income | 2,400 | 100 | - | 20,159 | - | 4,493 | 4,951 | - | 32,103 |
| | 111,170 | 100 | 253,000 | 116,388 | 532,810 | 291,993 | 207,980 | 35,000 | 1,548,441 |
| Expenses | | | | | | | | | |
| Salaries and Wages | 73,817 | - | 157,722 | 70,269 | 337,807 | 170,349 | 136,183 | 25,630 | 971,777 |
| Employee Benefits - Statutory | 6,613 | - | 14,470 | 5,642 | | 13,751 | 12,583 | 1,752 | 77,272 |
| Employee Benefits - Non-Mandatory | 10,344 | - | 22,633 | 8,824 | 35,134 | 21,509 | 19,680 | | 120,864 |
| Staff Travel | 1,802 | - | 1,876 | 464 | 5,377 | 5,147 | 5,606 | | 20,272 |
| Communication | 2,207 | - | 4,065 | 10 | 1,268 | 5,532 | 3,954 | - | 17,036 |
| Rent/Lease/Mortgage Interest | - | - | 2,496 | 6,701 | 18,000 | 996 | - | 175 | 28,368 |
| Utilities (Building Occupancy) | 5,505 | - | - | 1,053 | 2,700 | - | - | 875 | 10,133 |
| Staff Training | 50 | - | 4,736 | - | 1,627 | 1,548 | 1,734 | - | 9,695 |
| Advertising and Promotion | - | - | - | - | - | - | - | - | |
| Professional/Contracted Out Services | 405 | - | 4,240 | - | 22,171 | 2,808 | 1,776 | 600 | 32,000 |
| Professional/Contracted Out I.T. Services | - | - | - | - | - | - | - | - | |
| Purchased Client Services | 142 | - | 12,932 | 15,527 | 795 | 30,820 | - | - | 60,216 |
| Insurance | 96 | - | 492 | - | - | 792 | 504 | 600 | 2,484 |
| Other Services - Bank Fees, Memberships | - | - | - | 218 | 1,500 | - | - | - | 1,718 |
| I.T Supplies and Equipment (Replacements) | 1,200 | - | - | - | - | - | 2,444 | - | 3,644 |
| Other Supplies & Equipment (Office/Program) | 7,412 | 3,399 | 773 | 158 | 11,301 | 1,278 | 2,907 | 1,335 | 28,563 |
| Administration Charges | 1,577 | - | 26,565 | 7,522 | 18,859 | 36,750 | 20,609 | 1,293 | 113,175 |
| | 111,170 | 3,399 | 253,000 | 116,388 | 479,000 | 291,280 | 207,980 | 35,000 | 1,497,217 |
| Revenue Over Expenses (Expenses over Revenue) | | | | | | | | | |
| Before Undernoted Items | | (3,299) | - | - | 53,810 | 713 | - | - | 51,224 |
| Deferred Revenue | - | - | - | - | - | (713) | - | - | (713 |
| Surplus Repayable | - | - | - | - | (53,810) | - | - | - | (53,810 |
| . , | - | - | - | - | | (713) | - | - | (54,523 |
| Revenue over Expenses (Expenses over Revenue) for the Year | \$ - | \$ (3,299) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ (3,299 |
| | | | | | | | | | 2: |

| Davage | Cameron Bay Child Care | Resource Teachers | Evergreen Child Care | King George Child Care | King George Summer Camp | Keewatin After School | St. Louis After School |
|---|---------------------------|----------------------|-------------------------|---------------------------|----------------------------|--------------------------|---------------------------|
| Revenue Kenora District Services Board Subsidized Fees | \$ 90,726 | | \$ 77,423 | \$ 92,846 | \$ 41,866 | \$ 8,865 | \$ 10,983 |
| Special Needs Resourcing General Operating Grant One Time Funding | 259,622 22,980 | 157,831 - - | 97,225 | 107,987 | - | - | - |
| Registration Fees Miscellaneous Income | 94,240 217 | - | 48,496 - | 90,013 10,406 | 15,523 11 | 13,905 | 33,758 14 |
| | 467,785 | 157,831 | 223,144 | 301,252 | 57,400 | 22,770 | 44,755 |
| Expenses | | | | | | | |
| Salaries and Wages | 281,831 | 121,887 | 141,209 | 236,138 | 36,285 | 15,855 | 46,543 |
| Employee Benefits - Statutory | 27,352 | 12,694 | 13,899 | 22,495 | 1,245 | 900 | 4,284 |
| Employee Benefits - Non-Mandatory | 42,781 | 19,854 | 21,740 | 35,184 | 1,948 | 1,410 | 6,700 |
| Staff Travel | 761 | - | 430 | 598 | - | 90 | 185 |
| Communication | 2,813 | - | 3,766 | 4,031 | - | 1,014 | 1,294 |
| Rent/Lease/Mortgage Interest | - | - | 12,878 | 22,184 | - | - | - |
| Utilities (Building Occupancy) | 23,557 | - | 73 | 69 | - | 10 | 21 |
| Staff Training | 4,654 | - | 2,343 | 4,010 | - | 493 | 1,041 |
| Advertising and Promotion | 1,854 | - | 444 | 552 | - | 57 | 118 |
| Professional/Contracted Out Services | 4,224 | - | 3,056 | 4,263 | 1,010 | 642 | 1,324 |
| Professional/Contracted Out I.T. Services | - | - | - | - | - | - | - |
| Purchased Client Services | - | - | - | - | - | - | - |
| Food | 11,859 | - | 8,715 | 11,860 | 100 | 1,764 | 3,635 |
| Insurance | 1,178 | - | 885 | 1,234 | - | 186 | 383 |
| Other Services - Bank Fees, Memberships | - | - | - | - | - | - | - |
| I.T Supplies and Equipment (Replacements) | 5,690 | - | 1,588 | 2,216 | - | 334 | 688 |
| Other Supplies & Equipment (Office/Program) | 9,924 | - | 8,889 | 10,464 | 236 | 1,100 | 2,234 |
| Bad Debt Expense | 365 | - | 103 | 818 | - | - | (180) |
| Administration Charges | | - | - | - | - | - | - |
| | 418,843 | 154,435 | 220,018 | 356,116 | 40,824 | 23,855 | 68,270 |
| Revenue Over Expenses (Expenses over Revenue) | | | | | | | |
| Before Undernoted Items | 48,942 | 3,396 | 3,126 | (54,864) | 16,576 | (1,085) | (23,515) |
| Deferred Revenue | - | - | - | - | - | - | - |
| Surplus Repayable | - | - | - | - | - | <u> </u> | - |
| Povenue over Evnences (Evnences over Povenue) for the Verr | | | | | | | |
| Revenue over Expenses (Expenses over Revenue) for the Year | \$ 48,942 | \$ 3,396 | \$ 3,126 | \$ (54,864) | \$ 16,576 | \$ (1,085) | \$ (23,515) |

| Revenue | | g George er School | Evergreen After School | Valleyview After School | Wage Improvement Funding | KDSB Early ON | Total Programs |
|---|----|-----------------------|---------------------------|----------------------------|--------------------------------|------------------|--------------------|
| Kenora District Services Board Subsidized Fees | \$ | 40,203 | \$ 19,392 | \$ 53,622 | \$ - 9 | s - s | 435,926 |
| | Ş | 40,203 | \$ 19,392 | \$ 53,622 | \$ - ; | - 3 | 435,926 157,831 |
| Special Needs Resourcing General Operating Grant | | - | - | - | - | 503,006 | 967,840 |
| One Time Funding | | _ | - | - | 64,023 | 303,000 | 87,003 |
| Registration Fees | | 36,854 | 32,598 | 47,100 | 04,023 | - | 412,487 |
| Miscellaneous Income | | 30,834 | 32,336 | 47,100 | - - | 13,958 | 24,606 |
| Wiscendificous moonie | | | | | | 13,550 | 24,000 |
| | | 77,057 | 51,990 | 100,722 | 64,023 | 516,964 | 2,085,693 |
| Expenses | | | | | | | |
| Salaries and Wages | | 42,574 | 93,302 | 49,354 | 52,843 | 303,656 | 1,421,477 |
| Employee Benefits - Statutory | | 2,041 | 4,321 | 3,393 | 3,607 | 25,000 | 121,231 |
| Employee Benefits - Non-Mandatory | | 3,192 | 6,758 | 5,309 | 5,640 | 39,103 | 189,619 |
| Staff Travel | | 235 | 191 | 431 | - | 2,581 | 5,502 |
| Communication | | 1,932 | 1,345 | 3,062 | - | 9,976 | 29,233 |
| Rent/Lease/Mortgage Interest | | - | - | - | - | 39,897 | 74,959 |
| Utilities (Building Occupancy) | | 27 | 22 | 50 | - | 5,712 | 29,541 |
| Staff Training | | 1,284 | 1,046 | 2,505 | - | 3,177 | 20,553 |
| Advertising and Promotion | | 150 | 122 | 426 | - | 1,749 | 5,472 |
| Professional/Contracted Out Services | | 1,674 | 1,363 | 3,075 | - | 6,304 | 26,935 |
| Professional/Contracted Out I.T. Services | | - | - | - | - | - | - |
| Purchased Client Services | | - | - | - | - | 1,770 | 1,770 |
| Food | | 4,597 | 3,742 | 8,522 | - | 2 225 | 54,794 |
| Insurance | | 484 | 394 | 890 | - | 2,235 | 7,869 |
| Other Services - Bank Fees, Memberships | | - 070 | - 700 | 1 500 | - | 21 | 21 |
| I.T Supplies and Equipment (Replacements) | | 870 2,650 | 708 | 1,598 5,125 | - | 5,379 18,423 | 19,071 |
| Other Supplies & Equipment (Office/Program) Bad Debt Expense | | 2,650 | 3,146 (462) | | | 18,423 | 62,191 179 |
| Administration Charges | | 110 | (462) | (291) | - 1,255 | 51,634 | 52,889 |
| Autilitistration Charges | | | - | | 1,233 | 31,034 | 32,883 |
| | | 61,826 | 115,998 | 83,159 | 63,345 | 516,617 | 2,123,306 |
| Revenue Over Expenses (Expenses over Revenue) | | | | | | | |
| Before Undernoted Items | | 15,231 | (64,008) | 17,563 | 678 | 347 | (37,613) |
| Deferred Revenue | | - | _ | - | - | (347) | (347) |
| Surplus Repayable | | - | - | - | (678) | ` - | (678) |
| | | - | - | - | (678) | (347) | (1,025) |
| Revenue over Expenses (Expenses over Revenue) for the Year | \$ | 15,231 | \$ (64,008) | \$ 17,563 | \$ - 5 | s - \$ | (38,638) |

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES **Non-Ministry Funded Programs** Schedule 5 - Statement of Program Revenue and Expenses

| For the year ended March 31, 2019 | | | | | 5611.04 | ule 5 - Statemer | ile of Frogram | | (Unaudited) |
|--|-----------------------------------|---|--|---|----------------------|--|--|---------------------------------------|---|
| _ | North Words Contract NHU | Community Care Access Contract | Northwest Catholic District School Board Speech Contract | Kenora Chiefs Advisory Jordan's Principle | Private Contracts | Strengthening Families For The Future | Triple P.L.A.Y. Program & Admin | Triple P.L.A.Y. Joshua Grant | Triple P.L.A.Y. Endowment Fund |
| Revenue Recoveries and Miscellaneous Income | \$ 150,960 | \$ 120,467 | \$ 24,345 | \$ 910 701 | \$ 1,296,996 | \$ 3,600 | \$ 79,242 | ¢ _ | \$ 13,725 |
| Interest | | - | - | - | | ÿ 3,000 | | - - | |
| | 150,960 | 120,467 | 24,345 | 910,701 | 1,296,996 | 3,600 | 79,242 | - | 13,725 |
| Expenses | | | | | | | | | |
| Salaries and Wages | 97,246 | 30,084 | 13,853 | 542,175 | 250,855 | - | 24,354 | - | 5,460 |
| Employee Benefits - Statutory | 8,988 | 6,278 | 1,011 | 40,227 | 16,495 | - | 2,068 | - | 844 |
| Employee Benefits - Non-Mandatory | 14,058 | 9,821 | 1,581 | 62,919 | 25,800 | - | 3,233 | - | 1,321 |
| Staff Travel | 978 | 12,441 | 52 | 21,233 | 50,071 | - | - | - | - |
| Communication | 2,524 | 10,875 | 270 | 16,446 | 2,037 | - | 823 | - | - |
| Rent/Lease/Mortgage Interest | - | - | 444 | - | 5,259 | - | - | - | - |
| Utilities (Building Occupancy) | - | 39,675 | 390 | 82,800 | 8,245 | - | - | - | - |
| Staff Training | 1,831 | 48 | 72 | 16,480 | 17,412 | - | - | - | - |
| Advertising and Promotion | - | 319 | - | 1,099 | - | - | - | - | - |
| Professional/Contracted Out Services | 1,176 | 11,685 | 126 | - | 485 | - | - | - | - |
| Professional/Contracted Out I.T. Services | - | - | - | - | - | - | - | - | - |
| Purchased Client Services | 2,437 | 12,225 | - | 36,060 | 512,155 | - | - | - | - |
| Insurance | 336 | 1,682 | 36 | 1,950 | 901 | - | - | - | - |
| Other Services - Bank Fees, Memberships | - | - | - | - | - | - | - | - | - |
| I.T Supplies and Equipment (Replacements) | 648 | - | 72 | 13,834 | 9,496 | - | - | - | - |
| Other Supplies & Equipment (Office/Program) | 4,887 | 1,703 | 238 | 16,483 | 28,530 | 2,984 | 71,193 | 4,472 | - |
| Administration Charges to Programs | 15,851 | 12,649 | 2,556 | 58,995 | 116,988 | - | - | - | - |
| | 150,960 | 149,485 | 20,701 | 910,701 | 1,044,729 | 2,984 | 101,671 | 4,472 | 7,625 |
| Revenue Over Expenses (Expenses over Revenue) | | | | | | | | | |
| Before Undernoted Items | - | (29,018) | 3,644 | - | 252,267 | 616 | (22,429) | (4,472) | 6,100 |
| Deferred Revenue | - | - | - | - | (198,166) | (616) | - | - | - |
| Surplus Repayable | | - | - | - | - | _ | - | - | - |
| | - | - | - | - | (198,166) | (616) | - | - | - |
| Revenue over Expenses (Expenses over Revenue) for the Year | \$ - | \$ (29,018) | \$ 3,644 | \$ - | \$ 54,101 | \$ - | \$ (22,429) | \$ (4,472) | \$ 6,100 |

FIREFLY - PHYSICAL, EMOTIONAL, DEVELOPMENTAL AND COMMUNITY SERVICES Non-Ministry Funded Programs

Schedule 5 - Statement of Program Revenue and Expenses (Unaudited)

| Pavanua | | Best Start Network Funds | | Conn | iking ections YDEN | Non Budget Proceeds | Respite Services | CANS Training | Minto Parent Resource Centre Kitchen Funds | Minto Parent Resource Centre Endowment Fund | Total Programs |
|--|----|--------------------------------|----------|--------|--------------------------|---------------------------|---------------------|------------------|--|---|-------------------|
| Revenue Recoveries and Miscellaneous Income | \$ | - | \$ - | \$: | 13,451 | \$ 163,339 | \$ 154,804 | \$ 3,965 | \$ 13,604 | \$ 2,155 | \$ 2,951,354 |
| Interest | | - | - | | - | 19,139 | - | | - | - | 19,139 |
| | | - | - | | 13,451 | 182,478 | 154,804 | 3,965 | 13,604 | 2,155 | 2,970,493 |
| Expenses | | | | | | | | | | | |
| Salaries and Wages | | - | - | | - | 2,349 | - | - | - | - | 966,376 |
| Employee Benefits - Statutory | | - | - | | - | 101 | - | - | - | - | 76,012 |
| Employee Benefits - Non-Mandatory | | - | - | | - | 158 | - | - | - | - | 118,891 |
| Staff Travel | | - | 173 | | - | 57 | - | - | - | - | 85,005 |
| Communication | | - | - | | - | - | - | - | - | - | 32,975 |
| Rent/Lease/Mortgage Interest | | - | - | | - | - | - | - | - | - | 5,703 |
| Utilities (Building Occupancy) | | - | - | | - | 45,026 | - | - | - | - | 176,136 |
| Staff Training | | - | - | | - | 10,375 | - | - | - | - | 46,218 |
| Advertising and Promotion | | - | - | | - | 1,107 | - | - | - | - | 2,525 |
| Professional/Contracted Out Services | | - | - | | - | 16 | - | - | - | - | 13,488 |
| Professional/Contracted Out I.T. Services | | - | - | | - | - | - | - | - | - | - |
| Purchased Client Services | | 8,368 | - | | - | 109,316 | 47,322 | - | - | - | 727,883 |
| Insurance | | - | - | | - | - | - | - | - | - | 4,905 |
| Other Services - Bank Fees, Memberships | | - | - | | - | - | - | - | - | - | - |
| I.T Supplies and Equipment (Replacements) | | - | - | | - | - | - | - | - | - | 24,050 |
| Other Supplies & Equipment (Office/Program) | | - | - | 4 | 41,789 | 1,213 | - | - | 22,985 | 4,341 | 200,818 |
| Administration Charges to Programs | | - | - | | - | 12,760 | 3,482 | - | - | - | 223,281 |
| | | 8,368 | 173 | 4 | 41,789 | 182,478 | 50,804 | _ | 22,985 | 4,341 | 2,704,266 |
| Revenue Over Expenses (Expenses over Revenue) | | | | | | | | | | | |
| Before Undernoted Items | | (8,368) | (173) |) (2 | 28,338) | - | 104,000 | 3,965 | (9,381) | (2,186) | 266,227 |
| Deferred Revenue | | - | - | | - | - | (104,000) | (3,965 | - | - | (306,747) |
| Surplus Repayable | | - | - | | - | - | - | - | - | - | - |
| | | - | - | | - | - | (104,000) | (3,965 | - | - | (306,747) |
| Revenue over Expenses (Expenses over Revenue) for the Year | \$ | (8,368) | \$ (173) |) \$ (| 28,338) | \$ - | \$ - | \$ - | \$ (9,381) | \$ (2,186) | \$ (40,520) |